



Dear friends,

What would our pioneering founder, Eglantyne Jebb, think of our world today and Save the Children's place in it? With the relentlessly alarming news headlines, even she might fear the world is falling apart. But she would never back down from a challenge. She would know our 100-year history of responding to emergencies and innovating new ways to help children have given us the expertise and the global presence to deliver what's needed now for children.

Eglantyne's words are as inspiring and relevant today as they were when she said them in 1919: "Humanity owes the child the very best it has to give."

As this report is published, the coronavirus pandemic has spread to almost every country in the world, bringing grief, suffering and economic chaos in its wake. Across the world and here at home, the poorest and most disadvantaged families are hurt the hardest. Save the Children is working around the clock to ensure that the health and well-being of children are protected. We invite you to review our results from 2019 and to be assured our work is going full force in 2020, adapting as needed to new realities, and committed to doing whatever it takes to give children the childhoods and future they deserve.

Thanks to supporters like you, we achieved tremendous results for children last year. Together, we changed the lives of more than 144 million children, including 328,000 here in America. In these difficult times, we thank you more than ever for your compassion, generosity and determination to ensure children everywhere survive, learn and are protected. They need us now more than ever – and they deserve the best we have to give.

On behalf of the world's children,

Janti Soeripto

President & CEO, Save the Children

♥ @SaveCEO_US

Brad Irwin

Chair, Save the Children Board of Trustees

2019 HIGHLIGHTS

In the United States and around the world, we make sure children are safe and healthy. We support them to learn, grow and become whoever they want to be.

GAS MILLION visits to our website We responded to 130 Services and the services of the services

3 MILLION
CHILDREN
accessed safe water.

accessed safe water, hygiene and sanitation

4.8 MILLION MOTHERS and MILLION MILLION CHILDREN improved their nutrition

7 MILLION CHILDREN accessed quality education including more than 3.8 MILLION GIRLS

1 MILLION
PEOPLE
in the U.S. supported
Save the Children

We helped

3 A MILLION
CHILDREN

live a life free from violence

1.1 MILLION CHILDREN

under age 8 in the U.S. and worldwide were prepared for success in school in our **EARLY LEARNING PROGRAMS**

6 MILLION

PEOPLE followed us on social media





A HEALTHY START

Save the Children has been a global leader in child health for decades. We led the massive worldwide effort that helped reduce newborn deaths by over 40% since 2000, saving 1.5 million babies each year. We've also helped decrease the number of children dying before age 5 by over half since 1990, saving 122 million children.

Still, an estimated 5.3 million young children die each year from preventable causes. The challenge remains that proven lifesaving services are not reaching the children most in need. Save the Children will continue leading the charge to give every child, everywhere, the healthy start they deserve.

26.8
MILLION
CHILDREN
HEALTHY

FIGHTING MALNUTRITION AND SETTING KIDS UP FOR A BRIGHTER FUTURE

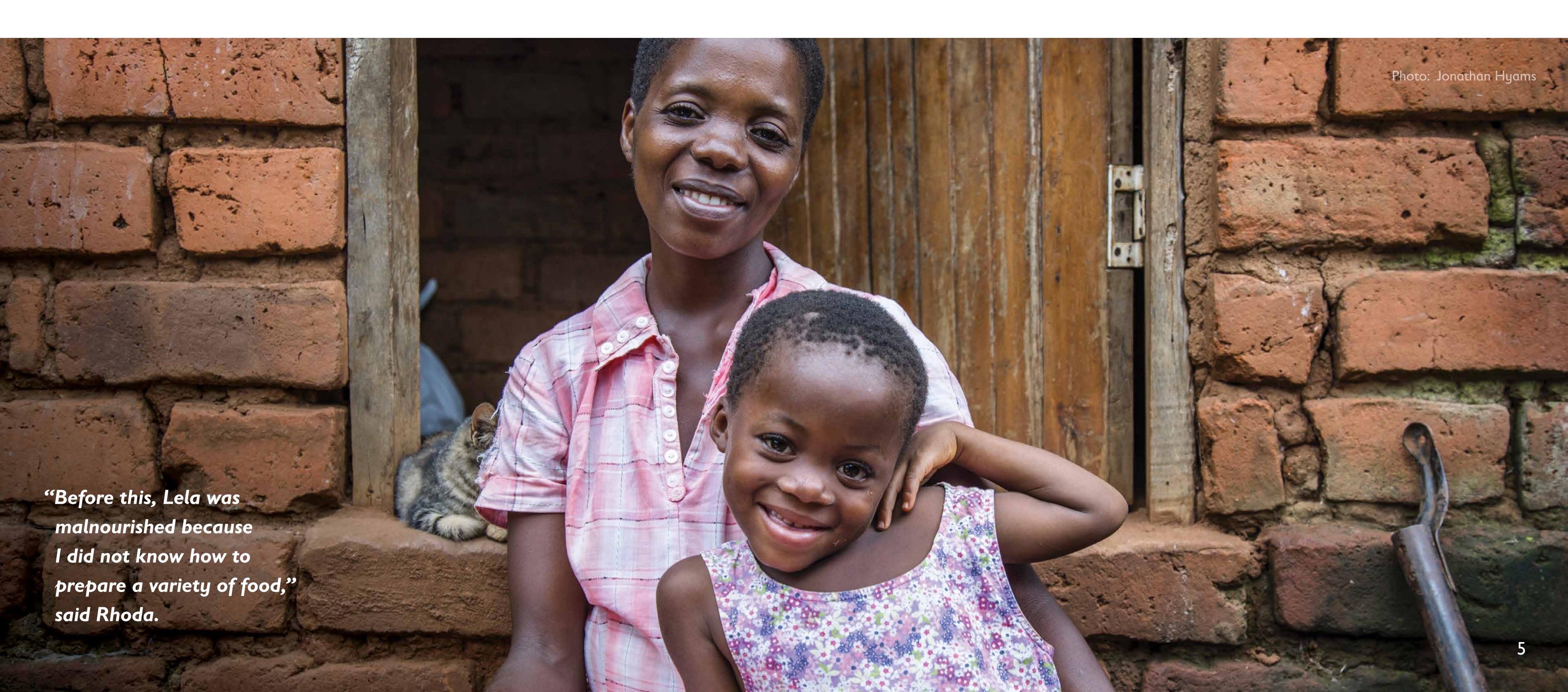
Malawi, one of the poorest countries in the world, has been making steady progress in improving children's health, but malnutrition remains high.

Only 1 child in 4 meets minimum standards for

dietary diversity and more than 39% are stunted, or chronically malnourished. Hungry children get sick more often, so they miss out on school. Even worse – children rarely recover from malnutrition in early childhood. Nutrient deficiencies prevent them from developing to their full potential, both physically and mentally.

Save the Children has pioneered new ways of reducing these types of malnutrition, giving children in Malawi the healthy start they deserve and improving their chances for success.

Rhoda and her family have made changes in their home garden that make a big difference in their children's health. With help from Save the Children, Rhoda learned to use irrigation so she can grow food throughout the year, in both the rainy season and the dry season. She also received seeds and vines so she can grow different crops that provide nutrients young children need to grow. And she learned to cook new recipes using these healthy ingredients.



"Before this, Lela was malnourished because I did not know how to prepare a variety of food for the children," said Rhoda. "I've noticed Lela's health has improved. I've also seen changes in how she is with her friends."

An independent evaluation of the Malawi program found children who participated were significantly less likely to be stunted. These children improved the diversity of their diets, increased their intake of protein and iron, and improved their school attendance. After the results were published, the approach was scaled up to cover most of the country through World Bank funding.

It's been amazing to see the changes the community is making. It's great to see everyone come together to ensure all the children are provided with nutritious meals throughout the year." - Aisha Twalibu, Save the Children staff member in Malawi

"I'm very happy because I know that my child is having nutritious food," said Rhoda. "That means we have less cases of illness at home."



GLOBAL HEALTH RESULTS

- In a remote, drought-affected region of Somalia, Save the Children introduced vaccinations for the first time, protecting thousands of children and mothers from deadly diseases.
- In Cambodia, our USAID-funded NOURISH
 project reduced malnutrition in young children by
 19% and in mothers by 23%, benefiting families in
 565 villages across three provinces.
- In 2019, we directly reached 5.9 million vulnerable people, including 2.9 million children, through our hunger and livelihoods programs in 26 countries.

 In Nepal, we worked with 112,000 farmers to improve crop and livestock management, resulting in an 83% improvement in household diets.
- Elsewhere in Nepal, we are helping married girls to access family planning so they can choose when to have a child. In 2019, 71% of teens reported using a modern family planning method, compared with only 50% at the start of the project in late 2018.

- In Bangladesh, we piloted an online system and app to improve care for babies born too early and too small after they leave the hospital.
- We led a high-level political event on Capitol Hill drawing attention to the ongoing need to invest more in ending preventable child and maternal deaths.

Learn more about our high-impact health programs that save lives: www.savethechildren.org/health





THE OPPORTUNITY TO LEARN

In the last decade, Save the Children has delivered quality education to over 273 million children – more than any other global development organization. We helped reduce the number of out-of-school children by one-third since 2000, resulting in 180 million more children getting the education they deserve.

We pioneered the world's leading method of ensuring early learning and development, now being implemented by 85 partners in 73 countries to help millions of children succeed in school.

MILLION CHILDREN LEARNING

FORMER CHILD LABORER RETURNS TO SCHOOL AND DISCOVERS A LOVE OF LEARNING

Nani comes from a very poor community in southern India and his family struggles to get by. He lives with parents, sister and grandparents in a two-room cottage with an outdoor kitchen. When he was about 6 or 7, Nani stopped attending school regularly. Often he would miss days or weeks of school because he had to help his parents in the cotton and chili fields. As he got older, this started to happen more frequently and he fell behind in class.

"I did not know how to read," said Nani. "I didn't study well."

When he was 9, Nani attended a Save the Children reading camp. Mr. Pala, who was in charge of the camp, could see that Nani was struggling. "I spoke to his parents and told them that all children have the right to an education, and asked them not to take their children to the farm."



The parents were resistant at first. "We need money," they said. "You are disturbing us. What is the use of these meetings?" But eventually they agreed to stop taking Nani to work so he could focus on his studies.

Mr. Pala made sure Nani got the extra support he needed to catch up with his peers. After two months of attending school regularly, Nani became more confident and a diligent reader. He proudly does his homework in the evenings after school and says his favorite book is about a friendship between an elephant and a dog.

Earlier, Nani could not read properly. When we gave him a book, he would get stuck and read slowly. He was hesitant and shy. Now he can read freely, without stopping. He made a firm decision that he does not want to work in the fields. He wants to study."

- Veeraiah, father of 10-year-old Nani in southern India

"I don't like to brag about myself," he said. "I'm by nature very calm and silent. But when my teacher asks me something, I answer boldly."



GLOBAL EDUCATION RESULTS

- Since 2009, Save the Children's signature Literacy Boost program has been dramatically improving children's reading skills and we have data to prove it. This cutting-edge program has now benefitted nearly 17 million children in more than 45 countries.
- Independent evaluators found Ethiopian children in a Save the Children sponsorship program gained, on average, an additional 4.5 years of

- schooling. The additional lifetime earnings for those children is estimated at \$137.5 million. In other words, for every dollar we invested in education there is a potential return of about \$12 in lifetime financial benefits.
- In Bolivia, we are working effectively to address the root causes of gender inequality, rather than its symptoms. We have piloted an innovative gender transformation early education toolkit that parents and educators can use to challenge harmful gender norms with children from birth to age 6.
- In 2019, we directly reached 5.9 million vulnerable people, including 2.9 million children, through our hunger and livelihoods programs in 26 countries. In Ethiopia, Save the Children worked with unemployed and underemployed youth aged 15-29 to build skills and knowledge needed to be self-sufficient. At the end of the project, 35,984 youth had been trained and 24,360 were engaged in new or improved work opportunities.

Learn more about our work around the world to help children learn and thrive at www.savethechildren.org/education



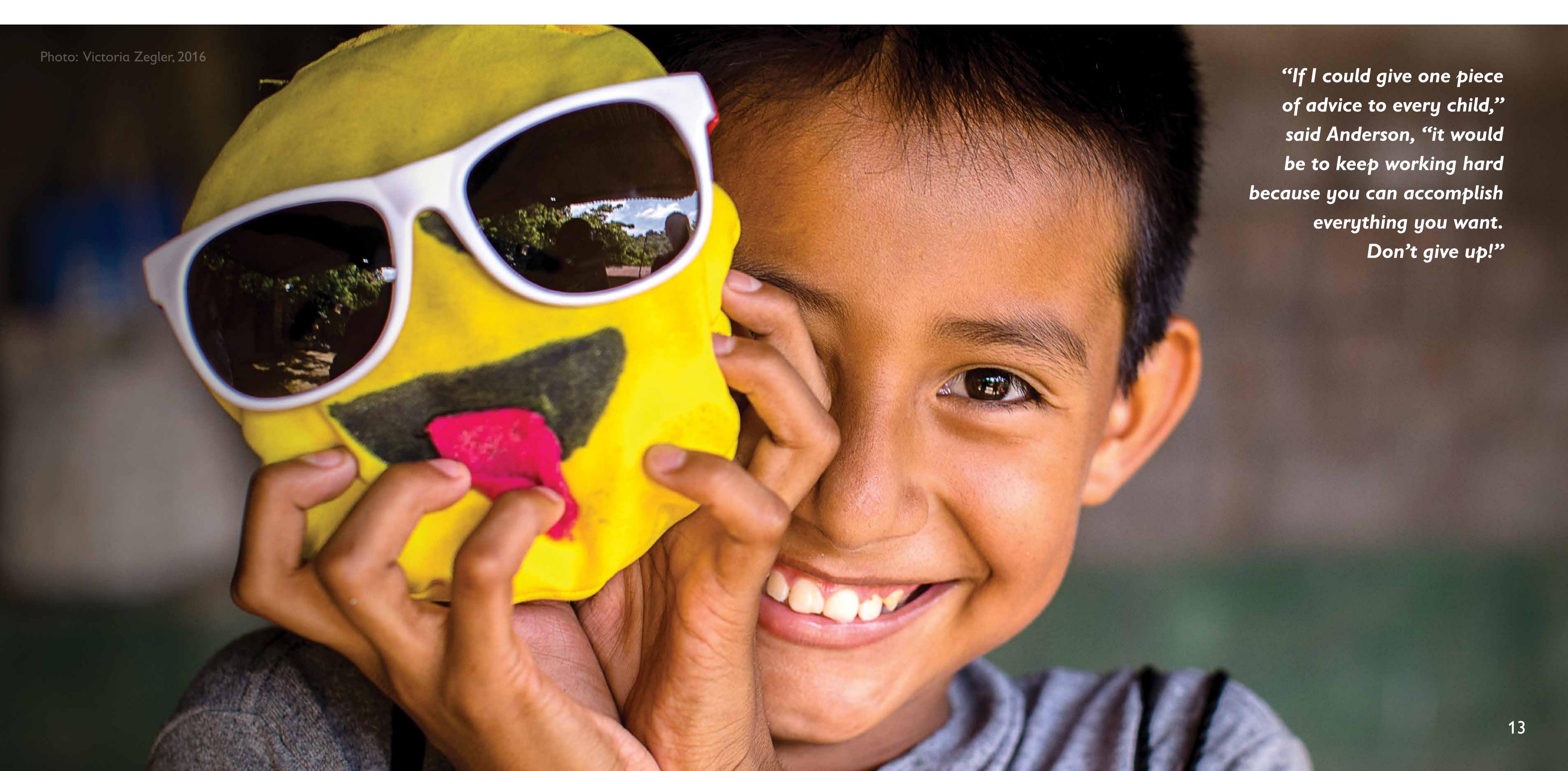


HEALING THE WOUNDS OF GANG VIOLENCE IN EL SALVADOR

"I used to think and act differently. I didn't have a positive attitude and I didn't want to participate," said 11-year-old Anderson.

Anderson began school in the first grade. Around that time, his school became a middle ground between two gang territories. Children's lives were threatened on their way to school. And some children were murdered. As the violence worsened, families left the community or took their children out of school in fear they would be hurt. School enrollment dropped from 1,400 to 600 students.

Save the Children joined in the school's efforts to create a safe and engaging environment for children to learn. We introduced a series of 21 workshops to help children heal from chronic stress and exposure to violence. The session focus on art (painting, music, crafts, etc.) and science (robotics and renewable energy) to improve communication, leadership, participation and entrepreneurship skills.



"I found out I was able to do many things", said Anderson.

Anderson has become a leader in his school. He is a member of the Child Rights brigade and he also sits on the Children Rights Advisory Board within his district. "I want to set a good example for my friends by respecting them and I expect that in return," said Anderson. "When my friends are name-calling me, I tell them not to do that because it is disrespectful. And I don't name-call others either."

"In our country, we do not have a lot of leaders so it is important to invest in children early for a better tomorrow," said the school's principal, Joaquin Ortiz. "Anderson, like many other children at this school, has improved his leadership skills. The youth workshops have the most tangible impact. You can see them develop skills that they can carry with them their whole lives."



These programs have a lot of impact, especially with social violence in the community. They help the children focus on the positive."

- Nancy Magana, Vice Principal of school in El Salvador

GLOBAL CHILD PROTECTION RESULTS

- In remote Afro-Colombian and indigenous communities that have been heavily affected by armed conflict in Colombia, our weekly radio program, "La Hora del Kilele," uses traditional songs and stories from the Colombian Pacific to raise awareness of children's rights and encourage protection in the home.
- In Myanmar, together with children themselves, we created SHIFT, a digital advocacy platform to nurture and support youth-led campaigning, with a focus on the most marginalized. SHIFT connects youth advocates to professional mentors and provides seed funding to help develop grassroots advocacy into well-organized and well-resourced campaigns. In its first year, our youth participants or "SHIFTers" reached millions of people advocating for better air quality, reducing single-use plastic, changing community attitudes on harmful gender norms and respecting girls.
- Save the Children drafted an original piece of federal legislation called the Girls LEAD Act. It promotes children's civic and political participation, with a focus on adolescent girls and ending gender-based barriers so they can safely and meaningfully participate in decision-making. It has been introduced in the House, where it has 25 cosponsors, and in the Senate, where it has eight cosponsors, evenly split between the two parties.

Learn more about how we provide safety and healing to children around the world at www.savethechildren.org/protection





EMERGENCY RESPONSE

Save the Children is the global leader in child-focused humanitarian response. We can put a world-class team of health professionals to work for children in crisis anywhere in the world within 72 hours.

We've created more safe spaces for children in emergencies, and helped more children in crisis recover and return to learning than any other global humanitarian organization.

10.6
MILLION
CHILDREN
AIDED
IN CRISIS

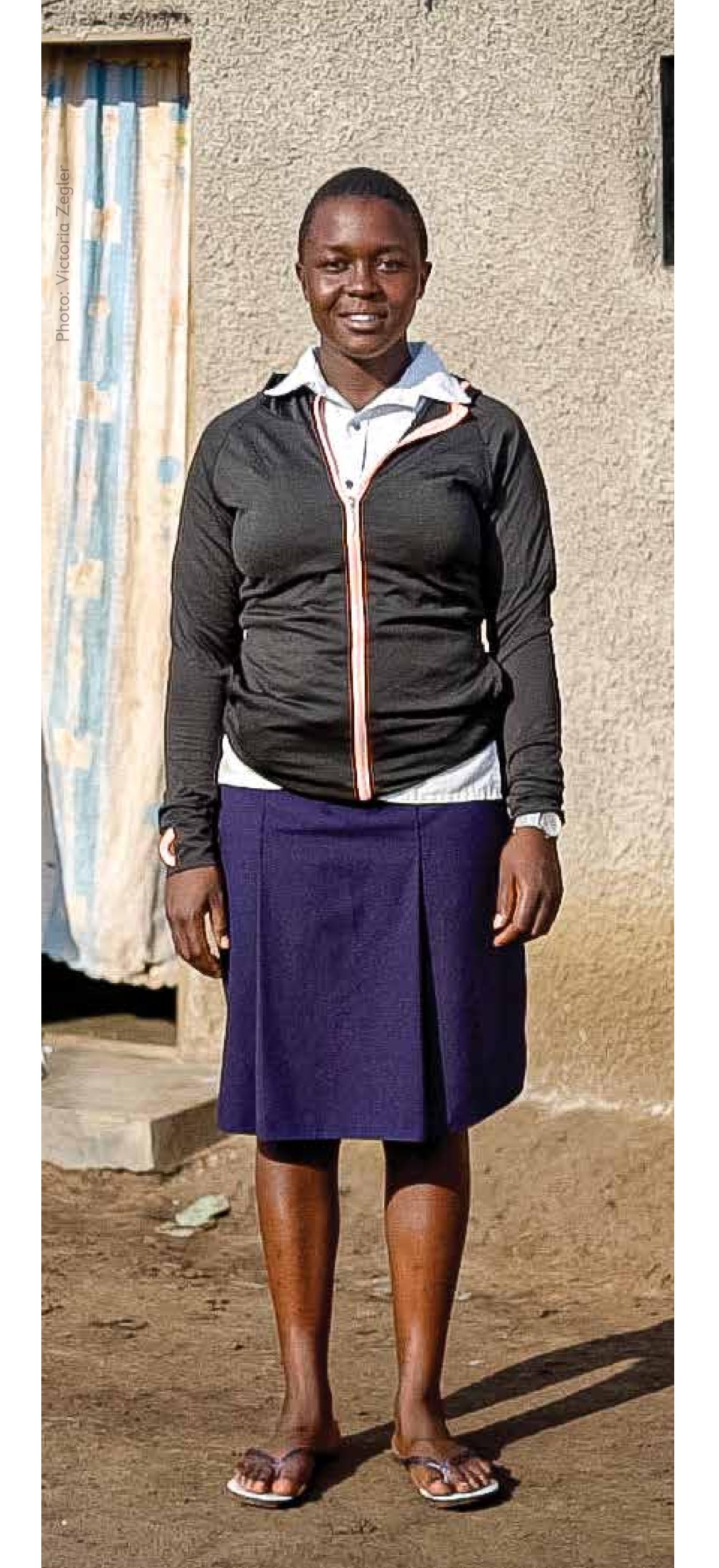
CONGOLESE REFUGEE NOW SAFE FROM VIOLENCE AND PLANNING A BRIGHT FUTURE

Sandra, her twin brother and mother fled the Democratic Republic of the Congo in 2016, after the gruesome murder of her father by rebels. Sandra was separated from her mother during the journey and arrived at the Kyangwali refugee settlement in Uganda alone and despondent.

"She was so depressed when she came to Kyangwali," said Shakira, a Save the Children program officer who met her at the reception center. Sandra was reunited with her mother and brother. Save the Children provided the family with food, clothing, essential household items and education materials. Sandra joined our Accelerated Education Program, designed to help her recover emotionally and make up for lost schooling.

"Currently I am happy," said Sandra, now 16.

"I like learning. My favorite subject in school is science and mathematics. When I grow up, I shall become a doctor."



Sandra's mother, Esperanza, is grateful that
Sandra has been able to turn her life around.
"Ever since we reached here in 2016, she has
studied with Save the Children," said Esperanza.
"It is dangerous to be a student in Congo. I was
not able to put my children in school... but you
have educated them."

Shakira is also very pleased to see Sandra's progress. "She has gained confidence as she's doing her activities in the child-friendly space. She is one of our peer-to-peer group members. The team elected her as a secretary to the group. She's learning and interacting well with others at the school. Basically, she has really improved in her well-being."

Sandra dreams of a world where every child has the education they deserve. "If I could give one gift to all children in the world, it would be the gift of full education," she said. "If children get an education they will get jobs and be independent."

Since there is no peace in Congo, if Sandra was there today, she would have been carried away into the forest and forced to be a wife to rebels."

- Esperanza, mother from Congo now living in Uganda



GLOBAL EMERGENCY RESPONSE RESULTS

- Save the Children is the largest aid organization in Yemen. In 2019, we helped 1.7 million children, supported 88 health facilities and 23 hospitals providing lifesaving care.
- We were among the first organizations to respond to deadly cyclones in Mozambique,

providing families with essentials like tents, blankets, mosquito nets and hygiene kits.

- We've been a lifeline for families fleeing violence in Syria, Venezuela, Myanmar and dozens of other crises around the world.
- Our Stop the War on Children campaign
 generated the bipartisan support from more than
 45 House and Senate cosponsors for a resolution
 to protect education in conflict. Americans sent

over 18,000 messages to Congress and the White House in support of the resolution.

• While the world is experiencing the highest levels of displacement on record — with over of all refugees being children — we have pioneered a new cutting-edge analytics tool to better predict, plan for and respond to refugee crises.

For up-to-date information on our current work for children in crisis — including those affected by the COVID-19 pandemic — go to: www.savethechildren.org/emergency



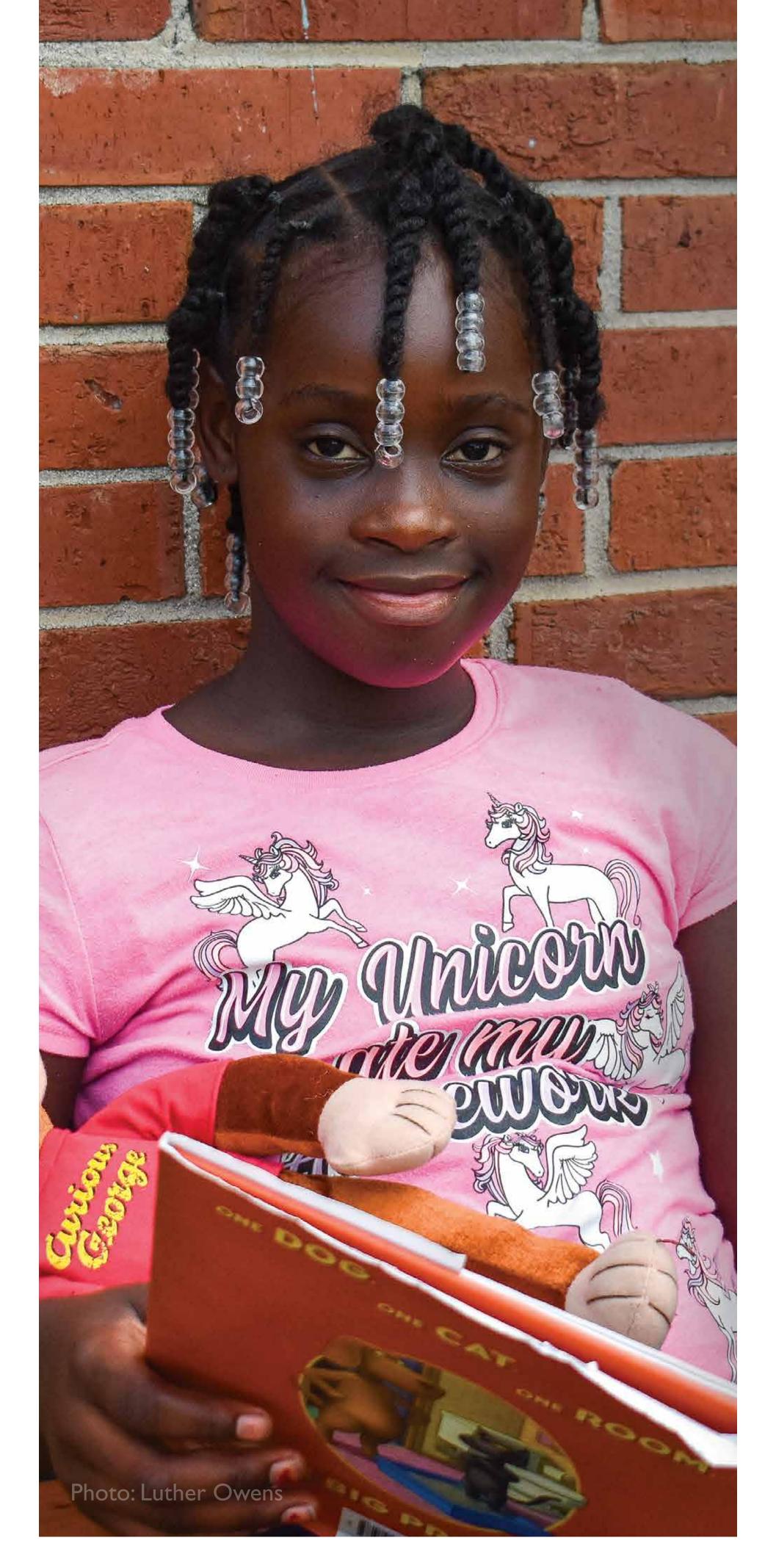


SOUTH CAROLINA GIRL BECOMES "WELL-ROUNDED STUDENT" WITH LITERACY PROGRAM SUPPORT

Each day, 8-year-old Da'riana comes to school with a smile, ready to learn and dig into her next class assignment.

"No matter what the task is, she gives her all to try and get it accomplished," said Luther, an education specialist who oversees Save the Children's in-school and afterschool programming at Da'riana's school in rural South Carolina. "When things do get tough, she never gets down on herself. Instead, she always tries to figure out a strategy to get it done. I admire her hard work and dedication. She truly is a very intelligent scholar."

Before participating in Save the Children's programs – which focus on developing critical literacy skills through guided independent reading practice, comprehension-building book talks and quizzes – Da'riana was able to read her assigned stories, but struggled to remember key events and details.



Reading comprehension is a crucial component in helping third graders like Da'riana make the key transition from learning to read to reading to learn. Da'riana worked very hard during and after school with Luther and the Save the Children team to better understand what she was reading.

"I feel happy reading books," Da'riana said.

Save the Children's early education programs are rare resources in Da'riana's community, which struggles with poverty and unemployment. The program also provides children homework help, nutrition and physical activity after the school bell rings.

"When I work with Da'riana in small groups, she has said the concepts learned in Save the Children's programs have helped her better understand the book she's reading," said her third grade teacher, Ms. T. "This warms my heart because that's what learning is all about."

Concentrating on her reading skills – as well as her math abilities after school – have paid dividends in all Da'riana's classes, Luther said, with her grades improving all around. "Da'riana is more eager and excited to learn, and she has become a well-rounded student," he said. "Her confidence has grown.

Save the Children has long been a key partner in building educational success in rural America. The resources and services they bring to the table lead to results. Save the Children helps create stronger families, which leads to more successful children. That lifts up the whole community."

⁻ Dreama Gentry, Executive Director of Partners for Education at Berea College



U.S. RESULTS

- The 2018-19 school year proved to be our best yet with more kids arriving in kindergarten ready to learn and more kids reading at grade level than ever before. We expanded our Head Start operations in Louisiana and North Carolina.
- Committed to innovation, we created more community impact partnerships to improve the lives of children across rural America. We expanded our "rural collective impact" approach in Washington and together with the Annie E. Casey Foundation, Partners for Education at Berea

College and StriveTogether, injected \$1.2 million in new investments into three communities.

- When it became clear children at the U.S. southern border needed our help, Save the Children created partnerships with local transit centers in New Mexico and provided our child-friendly spaces and mother baby areas to ensure kids were safe and cared for. Our Trustee Jennifer Garner's visit to one of these centers was covered on NBC News.
- At the federal level, our advocacy helped secure an additional \$1 billion in funding for early education and child care.

- At the state level, our advocacy secured more than \$236 million in new public investment to provide high-quality programs for an additional 24,000 children under age 5 in nine states.
- We secured video commitments from 10 presidential candidates to prioritize early education in their first 100 days in office.

Visit savethechildren.org/usa to learn about how we help kids in America

Visit savethechildrenactionnetwork.org to learn about how to get involved in our advocacy work

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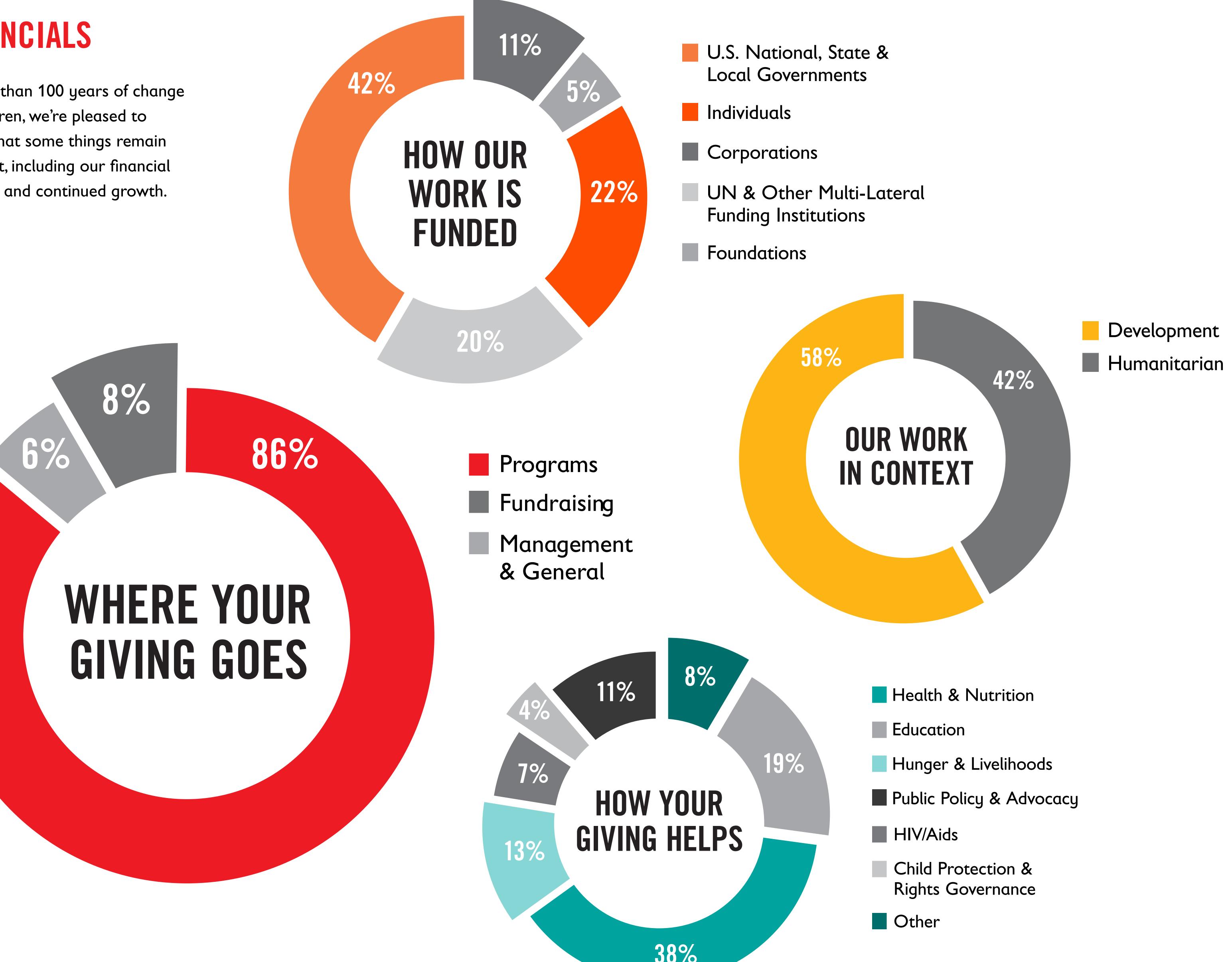
For the 12-month period ending December 31, 2019 (\$ in 000s)

OPERATING REVENUE	2019	2018	Change \$	Change %
TOTAL OPERATING REVENUE	\$835,873	\$880,745	(44,872)	(5%)
OPERATING EXPENSES AND CHANGES IN NET ASSETS	2019	2018	Change \$	Change %
PROGRAM SERVICES				
Emergencies	59,969	58,334	\$1,635	3%
Health & Nutrition	266,677	348,712	(\$82,035)	(24%)
Education	131,322	169,013	(\$37,691)	(22%)
Hunger & Livelihoods	88,534	67,050	\$21,484	32%
HIV/AIDS	47,948	46,729	\$1,219	3%
Child Protection	29,966	26,674	\$3,292	12%
Child Rights Governance	803	598	\$ 205	34%
Subtotal Program Activities	625,219	717,110	(91,891)	(13%)
Program Development & Public Policy Support	78,949	57,081	21,868	38%
TOTAL PROGRAM SERVICES	704,168	774,191	(70,023)	(9%)
Fundraising	68,198	70,070	(1,872)	(3%)
Management & General	45,618	43,889	1,729	4%
TOTAL OPERATING EXPENSES	817,984	888,150	(70,166)	(8%)
(Deficiency)/Excess of Operating Revenue over Expenses before net transfers	17,889	(7,405)	25,294	
Net Transfers from Operating Revenue	(5,226)	(1,111)	(4,115)	
(Deficiency) /Excess related to funds Without donor restrictions including net transfers	861	-	861	
(Deficiency) /Excess related to Funds with Donor Restrictions	11,802	(8,516)	20,318	
Non-Operating Activity (Endowment gifts & pledges, investment earnings and exchange gain/loss)	33,502	(12,553)	46,055	
TOTAL INCREASE/(DECREASE) IN NET ASSETS	\$46,165	(\$21,069)	\$67,234	
COMPOSITION OF NET ASSETS	2019	2018	Change \$	Change %
Without Donor Restrictions	\$131,750	\$111,660	\$20,090	18%
With Donor Restrictions	135,867	109,792	\$26,075	24%
TOTAL NET ASSETS	\$267,617	\$221,452	\$46,165	21%

In 2019 on average, to administer cash gaifts (non Gifts-in-Kind) donated for current use, Save the Children charged 8% for fundraising, 6% for management and general, and 5% for program development and public policy support.

FINANCIALS

In more than 100 years of change for children, we're pleased to report that some things remain steadfast, including our financial strength and continued growth.



SPECIAL DONORS

THE SIMON SOCIETY

Named in honor of acclaimed writer, producer and director Sam Simon, The Simon Society is composed of a group of Save the Children's most dedicated investors who make an extraordinary commitment to vulnerable children. We honor these generous annual supporters of our mission, who are helping us achieve critical breakthroughs for the girls and boys we serve.

VISIONARY (\$1 MILLION & ABOVE CUMULATIVE LIFETIME GIFTS)

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^{*}Active donors as of December 31, 2019

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Save the Children is fortunate to be supported by dedicated philanthropic volunteer councils: Boston Leadership Council, Fairfield County Leadership Council, Greenwich Leadership Council, Long Island Council, Upstate New York Council and the Young Patrons of New York City. The councils promote Save the Children's work through fundraising, education, experience-based advocacy and raising public awareness.

THE EGLANTYNE JEBB SOCIETY

The Eglantyne Jebb Society, named in honor of our founder, a fiercely intelligent and influential champion of human rights, comprises loyal supporters who have included Save the Children in their wills or other estate plans. Today, we honor more than 900 Eglantyne Jebb Society members for creating a legacy of commitment to the world's most vulnerable children.

To learn how you can change the lives of children now and in the future, please contact our Planned Giving team at plannedgiving@savechildren.org or by phone at (475) 999-3182. You can also access information on legacy giving by visiting our website at www.savethechildren.org/legacy.

ONE HUNDRED STRONG

In commemoration of our 100th year, One Hundred Strong was officially launched in 2019 thanks to the galvanizing leadership of Save the Children trustees Gabriela Hearst, Peg McGetrick, Catherine Oppenheimer and the late Cokie Roberts. This extraordinary fellowship brings together dedicated women philanthropists, affording them opportunities to engage with Save the Children, thought leaders and world experts about issues affecting children; connect with one another to forge new partnerships and strengthen personal networks; and generate transformative impact through each member's leadership investment in an area of her choosing.

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riary Dillorr		

Janti Soeripto++

y McHale Stuart+ ne Sullivan+ n Sweeney+ cy Arnot Taussig e Ann Williams+ ol Winograd a Davis Young+ nymous (6) ve the Children Trustee

"I've visited Save the Children's programs several times in South Carolina and West Virginia. I'm always impressed by the staff's dedication and uplifted by the children's appreciation and joy! This work makes a huge difference in children's lives!"

Connie Haskell, loyal Save the Children supporter

Debra Fine+

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